0:00:00.6 Speaker 1: Welcome to Central Line, the AAHA podcast. This is the official Podcast of the American Animal Hospital Association, dedicated to simplifying the journey towards excellence in veterinary medicine for every member of the veterinary team. Here's your host, Dr. Katie Berlin.

0:00:21.6 Dr. Katie Berlin: Hi, welcome to Central Line. I'm your host, Dr. Katie Berlin, and I'm joined today by a really fun guest. I'm so excited to be here with her. This is Dr. Caitlin DeWilde of The Social DVM. Caitlin, thank you so much for joining us.

0:00:36.0 Dr. Caitlin DeWilde: Thanks for having me. I'm very honored to be here.

0:00:38.8 DB: You wear a lot of hats, and all of which are very cool hats. But would you mind just giving us a rundown of the hats you wear, and how it is that you got to be wearing your current hats?

0:00:51.7 DD: Sure. Oh gosh, that's tricky. I'll keep it short and sweet. So my name is Caitlin DeWilde. I am a 2009 graduate of the University of Illinois, and I am a practicing veterinarian in the St. Louis area. But most of the time though, I spend working on my company, which is called The Social DVM. So we focus predominantly on teaching vets and vet techs to be geeks like us.

0:01:23.4 DB: Geeks are the best.

0:01:23.6 DD: Yeah. In short, we try to translate the tech speak to vet speak, I think is kind of my informal tagline at the moment. So basically, trying to help them either whether that's us managing some of their digital marketing aspects, so social media, email, app notification, that kind of concepts. Or teaching them, which is my more favorite part of the job, is to get somebody on the ground to be able to manage it on their own. So we work with a lot of veterinary clinics in the veterinary industry groups on that kind of stuff. I've gotten the pleasure of working with all kinds of people across the world and across the US in particular, including AAHA and you, helping with some of the guidelines projects. So we really love figuring out how...

0:02:09.1 DB: Hurrah for that, too.

0:02:10.5 DD: Yeah, it's so fun. Because social media is great, don't get wrong, obviously, or I have a company called The Social DVM. But at the end of the day, I still wanna make sure that what we're doing and the kind of technology assistance that we can bring is still ultimately helping veterinarians or helping animals at the end product. So that's, in particular, been a very fun project for us to work on. So that's kind of the nuts and bolts, I guess.

0:02:39.1 DB: That was a good nutshell version of what you do. 'Cause I know that's a lot to fit into that one small description, so. But I know, you, like me, I love social media, but not all aspects of social media. But I am a steadfast social media supporter even in the face of all of the reasons why people don't love it. So here's to that. Because social media...
It's a careful balance.

Exactly. It's not going anywhere, so we might as well figure out how we're gonna have a relationship with it. And a lot of that is what we're gonna be talking about today, 'cause social media is a mixed bag these days.

For sure.

But before we go on, I wanted to ask you, you do get to see a lot of different people and see a lot of different perspectives in your job. What is the thing that you are currently enjoying the most about it?

Oh man, that's a tough question. I think the thing I'm enjoying the most is seeing how people are starting to want to evolve and improve what they're doing. I think everyone in the past year has come... Not only come out of the year, the first year of COVID of being like, "Oh my God, what the hell do we do?" And then now it's the, "Okay, this is not... This is different." How do we do a better job? 'Cause we can't do it the way that it's gonna be. They know that what's always worked or what's worked for a long time before COVID, they know it's not gonna work moving forward. And they know also that they can't do it all. So I think that evolution of, "What can we do that still is helpful," is been really awesome to see, because it's happening in industry, it's happening with big clinics and little clinics, it's happening with corporate and independent, it's large and small animal clinic. It's awesome that people are like, "Hey, this isn't working," or for whatever reason. It might not be working on their end like they don't have the time or resources or desire to do some of these things, but they know they need done. But they also wanna balance that with what, at the end of the day, is the best for our clients and pets or patients? So I really like seeing that out-of-the-box thinking, I feel like is really hitting our industry hard right now.

For sure, and this is an industry that, historically, I think we've sort of told ourselves that we're resistant to change and that we're resistant to embracing new technology and stuff like that. And we've proven that we can change plenty when we need to. And I think that's made us a little braver about doing new stuff. So it's very exciting. I totally agree. So one thing that I definitely wanted to talk with you about is those bad review blues, because...

Yeah. Womp womp.

Yeah. And bad reviews on social media, they kill our relationship with social media as businesses and as professionals. And I really think that's sad, because there's so much good to be gained from social media. So bad reviews, I think, are worth some focus. So I wanted to...

Your dog agrees.

Oh my gosh. I'm just gonna take a break for a second. He's gotta come up on my lap or he's gonna keep doing this.

Oh, he's so cute, though.

Okay. So now he's gonna be on my lap and he's gonna be snoring even though he's wide awake. I'm gonna introduce him just because he is gonna be making noise.
0:06:19.7 DD: I think that's good.

0:06:20.0 DB: So with the help of my little sidekick up here, my dog Franklin just wanted to get on my lap and he makes a noise when he's wide awake that sounds like a gnome snoring. So you're gonna hear that in the background, everyone who's listening, and I don't want you to be alarmed. It's not my stomach or a gnome.

0:06:38.7 DD: Look how cute he is.

0:06:39.1 DB: It's a Chihuahua.

0:06:40.7 DD: This is a veterinary podcast, I feel like there should be a guest and an animal on every episode.

0:06:47.5 DB: I tend to agree. And I'm waiting for one of your animals to make an appearance too, but.

0:06:51.6 DD: Yeah, my cat will be here any minute, don't worry.

0:06:54.3 DB: Okay. So bad reviews, we've all had them. And I was just wondering if you had a particular bad review story that you could share, either from your own experience or from a client's experience, just because we all like to hear that we're not alone.

0:07:11.7 DD: Oh yeah, I've had so many bad reviews. Truthfully, I've seen some really, really terrible ones on behalf of the work that we've done with other clients, when we have to get involved. And I've seen the full gamut from just one singular bad review, to I've seen a clinic get 60 bad reviews in an hour. I've seen people's lives been threatened in review. I've seen people's addresses be published in a review as a retaliatory, trying to drive terrible actions. So I don't say that to scare people. I say that from the perspective of, if you're thinking it's not really that big of a deal, I just want people to understand that it can be. But those instances are so minimal when you look at the overall perspective, when you look at the totality of veterinary reviews.

0:08:08.3 DD: Myself, I have gotten a bad review, too. And I tell every vet student that I talk to, "Expect two bad reviews at least in your lifetime." And they're going to both be extremely frustrating. Because the first kind is gonna be from someone that's never set foot in your practice, and you have no idea why they're even leaving you this review, and they're either confused on what practice they're leaving the review for, or they're in the Netherlands and they're a crazy person, or they're just totally random. So everybody's gonna get a completely unwarranted one. Everyone is also, at some point in their life, going to get a review that is a bad review and it's true. And those sting, 'cause we're all gonna make mistakes. But we're also gonna get bad reviews that are just not that big of a deal. So I think the one that I'll give... I'll give you two that I had recently.

0:09:00.5 DD: So one's been a little bit longer ago, and I got a bad review because I recommended neutering this dog, because it presented for increased urination, increased aggression, and increased inappropriate behavior. I don't know what kind of words I can say on this podcast, so I think you can get the idea. This dog needed to be neutered. He was not a purebred dog. He was not a breeding animal. They had no intentions of breeding him. This dog needed to be neutered. And they were
completely against this. So they left me a terrible review. And I was like, "Well, this is a bad review, but honestly, it holds no weight in the eyes of clients that I want." If you're given a totally valid medical option and you don't wanna take it, and you also can't spell neutering correctly, you are not my people. And I'm okay with that. So that's a fairly recent one.

0:09:54.8 DD: Another one I got, actually just a couple of weeks ago, and it totally bummed me out. And I deal with online reviews every day. But I had this client, it was a new client. The dog was not nice, was difficult to deal with, but I spent so much time with this owner. And I went through everything. I did everything I could possibly do. I gave them exactly what I thought that they were looking for. I made personal connections to this person. I complemented them on something that they were working on in their line of work that I knew about from just being in the same area. And I thought it went really, really awesome. You know, you come out of those rooms sometimes, and you're like, "I did a really good job today. Not only did I held that animal, I was on. I gave them extra, extra awesome service. I gave them more information than I typically would've had time for. I spent more time with them." And then later that day, I got a three-star review with no words. And I was like, "What does that mean?"

0:11:07.1 DB: It's almost more frustrating, 'cause you're like, "What could I have done better?"

0:11:11.2 DD: What in the world? There's no way. So I think that I bring that up, because sometimes you do it all right, or at least when you think you do it to the best of your ability and it's still not good enough, it's just your best is not good enough for everybody. And for whatever reason, maybe that guy was like, "Hey, I had 20 minutes. I needed to get in and out." I don't know. You didn't say that, but.

0:11:32.6 DB: Just tell me what to do.

0:11:34.1 DD: Right? And I'm trying to not get eaten by your dog, so it's gonna take a while. We're gonna do fear-free here, and a whole gallon of peanut butter to keep him occupied so I can vaccinate your dog without anyone getting injured. I thought I did a great job, but it turns out I didn't. So those are just super stressful, and I want people to know that that happens a lot. Okay? It does. But you gotta figure out ways to get over that. I know we're gonna probably delve into that. But those are my two recent "Come on!" reviews.

0:12:10.6 DB: I feel that so hard. We've all had the ones where you're just like... Okay, how about all the ones that really did go great, and the clients are so happy and they just go home. People don't really think about it, 'cause you did your job and they had their appointment and everything went fine, and they're not leaving a review because that's how they thought it was supposed to go. And then you pour your... It's always the ones you seem to pour your heart and soul into, and then they just get... They blindside you in the end.

0:12:40.0 DD: Well, and I think as vets, we hold on to that so much, too. I could just describe both of those reviews in graphic detail. I can't really do that. And I've gotten good reviews, obviously. Well, I mean not obviously. I shouldn't say like obviously. I have over 13 years of practice, I've gotten a decent review on occasion. And it's harder to be able to verbally spit out all the details of that one, but I can tell you for sure on the bad ones. We internalize those as a whole, I think.

0:13:17.2 DB: For sure. It's that negativity bias that... We're looking for danger, and our monkey
brains or whatever are like, "This is something you need to pay attention to 'cause it's threatening," and then you remember every word of those reviews forever. It happens to all of us. And I think one of the biggest questions that I have when it comes to these bad reviews is, we get them, we're probably inevitably gonna see them if they're about us. And maybe we should, because as you say, sometimes it will be true, sometimes reviews highlight things that we could improve on, or at least make us more aware of how we're talking to people. I know, I've definitely learned a lot from some less than stellar reviews. But there's a system probably that should be in place when a review comes in, whereby somebody is notified of it, and then someone gets the opportunity to think about it, and either respond or pass it on to somebody to respond. And that's an area where I think a lot of practices don't spend much time focusing.

0:14:15.5 DB: Because I used to handle reviews on social media for a practice I worked at as an associate. And I had to stop. I had to tell them that it just wasn't good for me, because those reviews came in and they were either about me or they were about one of my colleagues, another veterinarian, and I would immediately just get super defensive and up in arms about it. And the notifications would come in and the vein on my head would pop out. So my question to you is, 'cause we all know that vein, so I have bangs. Who should be getting those notifications, and do you feel like those notifications should be allowed to sort of roll in as they happen? Or should we, whoever is getting those, set aside a time to look at the reviews even though if it means we're not responding right away?

0:15:06.4 DD: Yeah, that's a great question. I will preface my answer by saying, "There's no one right way for every practice." We all handle things a little bit differently. I will say in general, number one, it is imperative that you have some sort of workflow system in place. And I would write that down, I would encourage everyone to do that. So in general, a review comes in, who responds, basically the who, what, when, where, why and how. I think that, in general, it works best to have multiple people on the team who are able to respond, and there to be some sort of switching off. At my practice, what we did was, you did it for a month on, a month off, a month on, a month off, just so we didn't have to always do it. But then, someone can cover.

0:16:00.7 DB: That's nice.

0:16:01.6 DD: If there's only one person, that's never a good idea for really anything in the hospital, because you know that's just begging for them to quit, and then everything to totally fall off by the way side. So there should be more than one person.

0:16:12.9 DD: I think another key issue is that, in many practices, it is not the practice owner who responds. But ultimately, the response and how reviews come in and are gained anyway really do reflect the practice's success in many ways and potential problems, and the practice owner needs to know. So there also should be like a triage situation. At what point do these get escalated to higher ups, especially if you have someone not in management handling the reviews? So I would say, number one, have this workflow. Whatever it is, address the who, what, when, where, why and how. As far as the who, I think there should be at least a couple of people that have the ability to respond and receive the notifications. I do think it's best to try to respond to all reviews within at least a week. But if it's a bad review, I can understand why a lot of people wanna see that and respond promptly. We get the notifications all the time, we got a five-star review, and we're like, "Great! Moving on." And you get that one star, and you're like, "Oh my God, drop everything." And you just immediately wanna respond.
0:17:25.7 DB: That's exactly right.

0:17:26.9 DD: And that's not good for either case. It's not good for the negative ones or the positive ones.

0:17:31.1 DD: So in general, I would say, if it's not a, "They have threatened something terrible," it can wait. At minimum, I would never respond to a review that's not threatening violence. I would not respond for 24 hours. You need a cooling period. And same thing for me. We're all naturally defensive, and you get this review and you immediately... I'm not like cat meme that's on the keyboard.

0:18:02.9 DB: Furiously typing in righteous indignation.

0:18:06.0 DD: Exactly, that one. And I still do that when I respond 24 hours later, but it's a little tempered. And then I don't post that one.

0:18:14.4 DB: It's a draft, first draft of.

0:18:15.3 DD: Yeah, right. You need a cooling down period, for sure. You need 24 hours to make the other person to cool down. You need 24 hours to be able to make sure that you have all the information. Because if you're the owner or the person in charge of responding to reviews and you get this at home, you don't, first of all, need to be doing work stuff at home. Second of all, you may not know that that client came back in and had another interaction with a team member, or their credit card was declined, or the dog did... Something else happened to the dog after you left. You don't have all the details and you can't know that until you talk to everyone else on the team, if you need to, if that's what the situation calls for.

0:18:58.0 DD: I also don't wanna respond and give these people the satisfaction of knowing that they have my attention at 10:30 at night when these might not be a good client anymore. Maybe it's a miscommunication or misinformation. Good clients can leave bad reviews. But we don't need to be giving these people that power. So 24-hour minimum, I would not respond. I also think you should never respond to a review about yourself. I think it's just impossible to do. I think it's just not... And I've done the same. I've said, "Okay, somebody else has to deal with this, because I won't have anything nice to say." And I think it's fair for all of us to give each other that grace and understanding. So if at all possible, have somebody else respond if it's specifically about you. I think that's just better objectivity in general. So I think I've answered your question in a very, very long answer, but...

0:19:54.8 DB: No, that was great. Yeah, that was really great advice, because I didn't do any of those things. I was scheduling the reviews as it was 10:30 at night, and I was like furiously typing in righteous indignation. And then usually I didn't type to actually post those responses. I would lie in bed thinking, with the speech bubble above my head, thinking the responses. Not helpful.

0:20:21.6 DD: You just just can't. Well, and you just think about like, "Hey, I can't, because I can't look at this and I can't talk to the receptionist, or I can't talk to the technician that was involved. I can't worry about it until the morning." You gotta move on. I know it's easier said than done, for sure, but I would encourage you to try.
That's really good advice for social media in general, isn't it? To stop, pause a beat maybe a day, and then think about how you really want to respond, if at all. So great advice on those bad reviews. And because that's good advice for social media in general, and probably could defuse a lot of the problems that we have with people screaming at each other in the comments section and saying inappropriate things, that segues us into the next situation that I wanted to talk to you about, which is, the people who have had their perception of social media really colored almost completely now by the ability of people to leave bad reviews, especially the people that haven't even come there, or bad comments on social media posts, keyboard warriors and such, either having to do directly with their business or something else that they care about, and now they just don't want anything to do with social media. I've seen a lot of that attitude. So I was wondering what you thought could be done to try to mend that relationship so that social media wouldn't be such a pain point.

Yeah, and I'll be the first to tell you that it's completely warranted if you feel that way. I, myself, have gone through those periods. You kind of have a love-hate relationship. But I think it's important... Again, I'll use the kind of buzzword of workflow here, but I think it's important for you to set up workflows to deal with some of the issues that we see on social media. And when I say issues, I mean responding to reviews, having to generate content, having to moderate comments or notifications. There should be a workflow in place for you to deal with that in a healthy manner. And I'll say the other key point I wanna make is that, social media, obviously, online reviews, there's this negative connotation. But if you actually look at the numbers, the bad reviews are a very small proportion. Even on Yelp, I think it's 92% now of reviews are actually four and five stars. So it's not all bad, but we spend so much time and energy worrying about these bad reviews, but we spend no time and energy trying to earn good reviews, or reward the people who are commenting on our behalf.

Again, we see those comments from Mrs so and so, that's like, "Oh, Dr. Berlin was amazing today." And we're like, "Okay, great. Moving on." And you don't respond to them. So she's not going to do that again probably. She's not gonna continue to go to bat for you if we don't engage these people. So I think keeping that focus in mind is really important to give equal time and energy life force to the good people online as you do to the bad people. Now, I also think there's a ton of, again, workflow things that you could put in place in your practice. I'm only going to look at the business pages on Monday, Wednesday and Friday at 9:00 AM, and I'm giving myself 15 minutes and I'm moving on. And that's it. Or whatever it is that works for your practice. Again, I would love to give you workflows, but it's so different in every practice. I will tell you, for my practice, we have more than one person that is responsible. We have one person who, it's her job every day to check the inbox. That's her only job in terms of... It's not her only job, the clinic. Her only job for Facebook.

That's a good job.

Yeah. She needs to check the inbox to make sure nobody sent a message. So she does that a few times throughout the day. It's someone else's job to come up with the content. That's usually me and one of the other veterinarians who happens to be a practice owner. It's everyone's job to see a review that comes in into, and we have funneled it into our Slack channel. If it's there... And we did that for a couple of reasons. We wanted everyone to have visibility to reviews, because a lot of practices, the buck stops at the management level. It's the practice owner or the practice
manager that get the reviews and deal with them, which sucks. But whatever. It could, right? But
they also don't do anything with the good reviews. So they're not sharing those with the whole team.
So it's important that everyone has visibility, because we might... So and so might be able to say,
"Oh well, they called in and I forgot to document this, so they're right, they did have this problem."
Or "Oh CG did great today, and everybody needs to give her some support on that." So we need to
balance the good and the bad.

0:25:42.2 DD: Now that works at this practice I am at now. That would have never worked at the
practice I was at before. So that's why I say, "It's important to think about the workflow." But I
think it's very important to, again, develop that workflow, share the burden whenever you can, and
not do this all the time. Don't constantly look at your phone for the business stuff. Don't constantly
agonize over it. You got a buck at that end of time, and that's all you can do.

0:26:13.0 DB: Again, advice I did not take myself, and I would like to say it's because I didn't
know I shouldn't have been looking at the business pages all the time. But I did. I just couldn't help
myself. So I really like a couple of things you said there. One of which was that someone who
creates the content is not necessarily the one who's also responsible for responding to all the
comments and responding to all the reviews, and making sure the messages are being checked.
Because that is a huge job, it can actually be super consuming to do all of that stuff if you don't
have a dedicated social media manager at your clinic, which most people are not going to have. But
creating that content, I think that seems like a really great place to leverage some of your team.
Because even if the practice owner and the manager hate social media, there's going to be someone
on the team who loves social media, and is really passionate about putting stuff out that reflects
what we do every day, and we just have to find that person. So I love that idea of sort of sharing
that burden, and also tapping the people who really do want to do this, and not forcing the people
who don't want to, to think of stuff to post on Facebook.

0:27:29.0 DD: 100%, there should never be a blanket, "Okay, the youngest veterinarian or the
youngest technician should be in charge." I see that weekly. I'm like, "Okay, first question. Does
that person who want to do it?" If the answer is no, then your presence is going to suck. It's not
gonna be good. So any time we have a consulting clinic client, that's one of the first questions,
"Who's doing it? Okay, great. Do they like it? And let me talk to them to find out." Because without
that interest and that engagement, it's, number one, not as efficient, number two, not as authentic,
and number three, not going to work well in the long run.

0:28:13.3 DB: Yeah, totally. This is a profession that's so full of stories and beautiful little moments
all day. And finding somebody who can share those moments and those stories with the people who
really do love you. There are so many clients that love us and want to see those stories, and finding
somebody who can convey that to them and keep us in their mind just seems like a really valuable
thing. So there's gotta be somebody. So it's worth asking. But there was something else you said
that I really liked, which was, you said, "We don't pay enough attention to those clients that do
really love us and leave those good reviews. But if we do pay attention to them and we reward them
for doing those things, they'll keep going to bat for us online." Not online, but especially online.
And man, is that important and powerful.

0:29:04.1 DD: Yeah. I think it's something that we overlook as a profession. And it's easy to do,
and I do this full-time. I look at pages every day, and it's so easy. I'll admit, the first scan is, "Okay,
any fires that have to be put out?" "No." "Okay, great." Then we move on to, "Let's make sure we
thank Mrs so and so for her five star review." But I think that's important to do and to make a priority. It may not be your top priority, but it has to be a priority. Because otherwise, we're not encouraging further participation. We're not... We're basically rewarding the jerks and that's going to backfire. So there's some really cool tools. Even Facebook has put out now you can actually turn on your Top Fans badges. It's a separate site. And you can... You'll see who are the top people every month that consistently comment and share your content. Those people, you need to be like, "Thank you. Can I offer... " Just send them a note. It doesn't have to be anything big, but send them email and acknowledge them for continuing to do that. Same thing on the reviews. I could go on about that forever, so I'll stop. But I think it's important to do.

0:30:23.0 DB: That's fantastic. I love that idea of just sending them a note or a message, just being like, "Hey, we love what you're... Thank you for your support." And a thank you note definitely goes a long way. It's a lost art. Okay, so we've talked a lot about bad reviews. We talked about rewarding good ones, and trying to change that relationship with social media. So to wrap up, I'd like to ask you, what's one actionable step that a practice who's kind of stuck in the, "We don't know what to do with social media, I don't understand what TikTok is, I don't really wanna do this and I hate bad reviews," what's one step that those practices can take tomorrow to try to change that relationship and make social media a little bit more of a friend?

0:31:06.4 DD: Yeah, that's a great question. My one step would be to make a list of your top 25 clients. And you may start by pulling a report on your pins or whatever, but it's usually not... The top 25 clients are not often always correlated with the top 25 revenue. So you might be able to make it on your own, but if you have to pull the report as a starting spot, that's fine. But ask your team. Don't just one person do it. Ask, "Who are the 25 best clients that we have? The clients that come in, treat their animals really well, follow our recommendations, don't give us any trouble, are nice to the staff?" Who are those 25 people? Because those are the people you want more of. Right?

0:31:51.9 DB: Yeah, for sure.

0:31:53.0 DD: And email them, and say, "Hey, I have two questions. Number one, do you follow us on social media or online review platforms?" And link them all up. Number two, "Which one is your favorite?" I'll add in a third question. "What kind of content would you like to see from us?" Because that's the content that you need to spend time on.

0:32:12.7 DD: And we found that sending that questionnaire... We send that survey actually a couple of times a year. But when we do that, number one, it gets them to... They're like, "Oh I had no idea you're on Instagram. I had no idea you're on Nextdoor. I should totally leave you a review." So it usually gives us a little bump in traffic and reviews, which is nice, from good people. Number two, those are the... If they're not on TikTok, I'm not gonna worry about spending my time on TikTok. I'm not saying that that's right for every practice. There are some practices that totally should be on TikTok. There are others that should ditch Facebook. There are others that have no business doing anything on Instagram. There's others that need all three. So again, it completely depends. But if your top clients aren't asking for content that you enjoy making and that resonates with them, you're wasting your time anyway. You're creating content and spending time and energy on platforms that they're not on. So I think it's important to find out where they're at, where they want to interact with you, and what they wanna see. And that is a three-question email that could go out tomorrow.
0:33:20.0 DB: That's amazing advice. Thank you.

0:33:22.8 DD: I hope so. You're welcome.

0:33:23.5 DB: Thank you. Caitlin, that was great. And I feel like that's so doable, and asking people for their opinion is something that we are all probably not as aware of doing. So rather than trying to reinvent the wheel every time, we can ask for some help. That's really awesome advice. Thank you so much for spending this time chatting about the thing we all love to not love. Yeah.

0:33:46.4 DD: Love to hate sometimes. It is a love to hate thing, but I think when you set boundaries, professionally and personally... I would give you a personal advice of not having Facebook or Instagram be the main button on your home screen. You need to move it back three screens.

0:34:04.0 DB: Maybe put it in a folder.

0:34:05.6 DD: In a folder, mine are in a folder so it's a conscious effort, I think. When we set those boundaries, and again, I've said it a thousand times, "It's different for every person, it's different for every practice," but set those boundaries, set those workflows, and it can be a much healthier relationship. So thank you to you and Franklin for letting me preach on that soapbox.

0:34:25.6 DB: Yes. I hope that anybody who's listening remembers, while Franklin is snoring on this podcast, that there was a dog on my lap and it wasn't a creaky door like an alien, anything like that. So thank you for spending time with Caitlin and me today. And Caitlin, where can everybody find you? You are also a podcast host, which we haven't talked about. So would you just give us a couple of places to find you if they want to hear more from you?

0:34:53.6 DD: Absolutely. Thank you. My website is www.thesocialdvm.com. I'm on social media, on many of the platforms @TheSocialDVM. And you can hear me and Dr. Stacee Santi on our podcast called, IVETSOHARD. So we're gonna have to have you come on. Hope to trade cast appearances.

0:35:14.0 DB: I would love that. Yeah, I would love that. So everybody, go check that out. Thank you so much for joining us for this episode of Central Line. We'll see you next time.

0:35:22.5 S1: Thanks for listening to today's episode of Central Line, the AAHA podcast. If you love what you hear, please take a moment to leave us a rating and review. For more resources to help you simplify your journey towards excellence in veterinary medicine, we invite you to visit aaha.org. That's A-A-H-A dot O-R-G.

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